

*Source Reference*  
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A. Authority

NSC 4-A  
17 Dec 1947

SUMMARY

By memorandum dated 17 December 1947, the Executive Secretary of the National Security Council, Admiral Sidney W. Souers, transmits to the DCI, Admiral Roscoe H. Hillenkoetter, the Council's Directive 4-A as amended and approved by the Council as of that date. The Directive is summarized in paragraph sequence:

1. In light of psychological efforts of the USSR, its satellite countries and Communist groups, the foreign information activities of the U.S. Government must be supplemented by covert psychological operations.
2. The similiarity of operational method and need for secrecy involved in covert psychological and intelligence activities renders the Central Intelligence Agency the logical agency to conduct such operations. Hence, the National Security Council directs the DCI to initiate and conduct covert psychological operations to counteract Soviet and Soviet-inspired activities.
3. The Director of Central Intelligence should ensure that such psychological operations are consistent with foreign policy and overt information activities. He should keep informed appropriate agencies of the U.S. Government, both at home and abroad (including diplomatic and military representatives), of such operations as will directly affect them.
4. Affirms DCI preclusion in the instance of secret techniques, sources or contacts.

HISTORICAL NOTES

1. No true copy of the NSC 4-A as forwarded to the DCI appears to be in existence. In his Agency history titled, The Central Intelligence Agency \*\* An Instrument of Power \*\* to 1950, [REDACTED] states that the copy existing in the Minutes of the fourth meeting of the NSC on December 17, 1947, as "TAB B" is a draft directive to the DCI before its final form. 25X1A9a

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ORIGINAL DOCUMENT MISSING PAGE(S):

87- 89

C. The Special Procedures Group (SPG/OSO)

S.O. DIRECTIVE No. 18/5  
(Interim)  
24 Feb 1948

S.O. DIRECTIVE No. 18/5  
29 Mar 1948

SUMMARY

1. The Interim Directive activates the Special Procedures Branch, effective 1 January 1948.

2. The Directive of 29 March confirms effective 22 March 1948 the activation of the Special Procedures Group, as activated 1 January 1948 under the name Special Procedures Branch. The basic function of the Group is to engage in covert psychological operations outside the United States and its possessions. The Directive sets forth duties of the Chief, Deputy Chief, Chief of Plans Section and Chief of Operations Section. [See PART III, Chapter E.]

S.O. PERS ORDER No. 25  
24 Feb 1948

SUMMARY

Assigns [REDACTED] as Chief, Special Procedures Branch.

25X1A9a

HISTORICAL NOTE

25X1A9a In a memorandum to the DCI, dated 27 July 1948, Mr. [REDACTED] 25X1A9a  
tendered his resignation for immediate acceptance.  
In this two-page, emotionally-charged recordation [REDACTED]  
briefly summarized accomplishments of the Group. He then  
described the frustrations, indecision and low morale since  
10 June, resulting from the new NSC 10/2 Directive. [See  
Chapter D which follows.] He further cited the considerable  
delay on the part of the Secretaries of State and Defense  
to name the individual who would head the activity established  
by the NSC 10/2 Directive, concluding, "In the circumstances  
it is a scandal." On 2 August 1948, ADSO took note of the 25X1A9a  
pending resignation and thanked [REDACTED] for his work.  
By letter dated 15 November 1948, DCI Hillenkoetter accepted  
[REDACTED] resignation, effective 15 November 1948.

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E. The Office of Policy Coordination

CIA GENERAL ORDER  
27 Aug 1948

25X1A

SUMMARY

1. Announces the establishment of the Office of Policy Coordination (OPC), effective 1 September 1948.

2. Directs the appointment of [REDACTED] as Assistant Director for Policy Coordination (ADPC).

25X1A9a

ADDENDUM

25X1A9a 1. With this authority to commence operations, Mr. [REDACTED] requested of [REDACTED], Assistant Director for Special Operations (ADSO), in a memorandum dated 3 September 1948, that the OSO personnel assigned to the Special Procedures Group be transferred to OPC. These personnel numbered sixteen assigned employees and two more on temporary loan. Key personnel included [REDACTED], Acting Chief and [REDACTED], Deputy Chief.

25X1A9a

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2. In a memorandum dated 1 September 1948, [REDACTED] summarized for ADPC six officially approved projects of the Special Procedures Group and six other proposals which were under consideration by the Group. Included were the planning [REDACTED]

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95-144

B. Mr. Dulles Arrives in the Wake of the New DCI

25X1A

CIA GENERAL ORDER  
7 Oct 1950

SUMMARY

1. Lt. General Walter B. Smith assumes the Office of Director of Central Intelligence.
2. Mr. William H. Jackson becomes the Deputy Director of Central Intelligence.

25X1A  
25X1A

CIA GENERAL ORDER  
CIA REGULATION  
1 Dec 1950

SUMMARY

1. Effective 1 December 1950, an Agency reorganization depicted on an attached organization chart of CIA is effective. Attached organization charts of component units are also effective 1 December 1950, but are subject to study and comment by Assistant Directors and become finally effective 1 January 1951, unless otherwise notified of change. [See Exhibits.]

2. Provides for a new Deputy Director position called Deputy Director for Operations. No incumbent is named. Places under the new Deputy Director three existing components, namely, Office of Special Operations, Office of Policy Coordination and Office of Operations.

HISTORICAL NOTES

1. The Executive Registry and ADSO files show that Mr. Allen W. Dulles was working out of the DCI's office during the month of December 1950. In one instance he was addressed as Deputy Director (Operations), but all other correspondence was addressed to him as "Mr. Dulles" and memoranda by him were signed "Allen W. Dulles," sans title. Research to date has been unable to find a document which states the date on which Mr. Dulles entered on duty in the CIA and his official capacity at that time. Likewise, an Agency directive specifically naming Mr. Dulles as Deputy Director (Operations) does not seem to exist.



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146-150

C. Mr. Dulles Becomes the DD/P

25X1A

GENERAL ORDER  
4 Jan 1951

SUMMARY

In a designation of CIA officials the position of Deputy Director (Plans) appears for the first time. Allen W. Dulles is designated as the incumbent of this position.

[Note: The Executive Registry of the DCI has officially recorded this date of 4 Jan 1951 as the date on which Mr. Dulles assumed office as the DD/P.]

25X1A

CIA REGULATION  
19 Jan 1951

SUMMARY

1. Defines functions of the Deputy Director (Plans):

p. 17 - "The Deputy Director (Plans) is responsible for the fulfillment of special functions as directed by the Director."

2. The 19 Jan 1951 statement of functions for the DD/P follows with organization charts and functions, for OSO, OPC and OO.

EXHIBITS

Relevant organization charts of CIA, OSO, OPC and OO, dated 19 January 1951.

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152-164

G. Combined Area Divisions Under the DD/P

25X1A

CIA NOTICE

8 Jan 1952

SUMMARY

Over the signature of the Director, Walter B. Smith,  
This OPC - OSO organizational change is stated as follows:

"Effective on 9 January 1952, the present area divisions of the Office of Special Operations and the Office of Policy Coordination are merged into combined area divisions reporting directly to the Deputy Director (Plans). This new group of combined divisions shall be known as 'Operations' which will comprise a single organization under the immediate direction of the Deputy Director (Plans) who is responsible to the Director for the accomplishment of operational missions and objectives."

MEMO DD/P for

ADCO et. al.

8 Jan 1952

SUMMARY

1. Implements CIA Notice N [REDACTED] Effective 9 Jan 1952, 25X1A  
OPC and OSO Area Divisions are merged into combined Area  
Divisions reporting directly to DD/P.

2. NE and WH Divisions remain as presently constituted. 25X1A  
Other combined Divisions are: FE (FDZ,FE); WE (FDW,WE);  
EE (FDM,EE (less EE- [REDACTED] and EE- [REDACTED]; SE (FDP,EE- [REDACTED]; SR (FDS,EE- [REDACTED]. 25X1A

3. This will constitute a new Group known as "Operations" 25X1A  
a single organization under DD/P for accomplishment of both SO  
and PC missions and objectives.

4. An Operations Staff will consist of ADPC, ADSO, ADCO  
and ADDP(A).

EXHIBIT

Relevant organization chart, dated 8 January 1952,  
to which has been added names of personnel from an  
attached listing of key personnel appointments.